

Our purpose is to build a better tomorrow by reducing the health impact of our business

A BETTER TOMORROW™

QUARTER 1, 2022 PERFORMANCE

10th June 2022



Agenda

1 Q1 Performance Review

2 Other Business Updates



Agenda

1 Q1 Performance Review

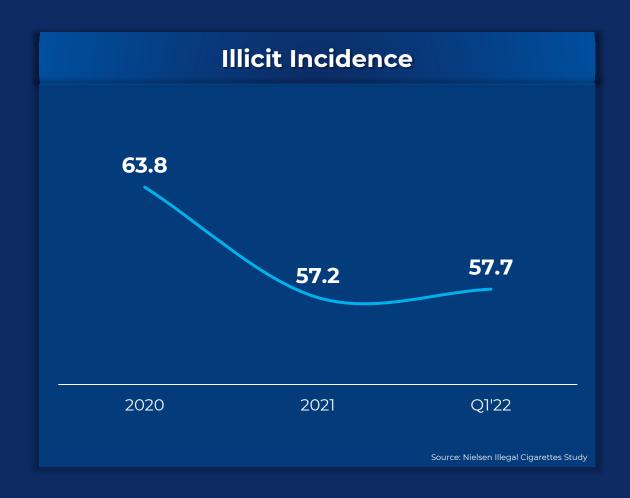
2 Other Business Updates





Q1 '22 Business Performance – Illicit vs Legal







Rebound of Illicit Share | Omicron Outbreak leads to Lower Consumption

Q1 '22 Business Performance – SoM

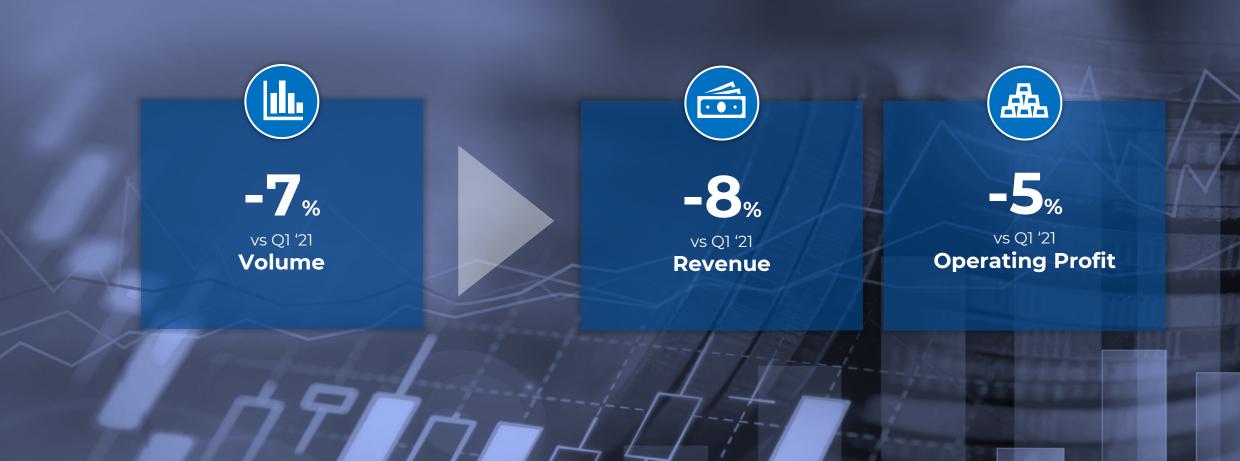




Slight Decline in Share due to Portfolio Optimization with Growth Trajectory in Strategic Segments

Q1 '22 Financial Performance – Highlights





Lower Volume driving Soft Financial KPIs vs. SPLY | Cautiously Optimistic for FY

Q1 '22 Dividend Proposal



	Q1 '21	Q1 '22	Var
Total BAT Volume (bn sticks)	0.8	0.7	-7 %
Revenue (RM mn)	567	522	-8%
Operating Profit (RM mn)	87	82	-5%
Profit after tax (RM mn)	63	52	-17%
Earnings per share (sen)	22.1	18.3	-17%
Dividend (sen)	21 95% payout ratio	17 93% payout ratio	-19%



^{*} Based on last 3 quarters dividend paid out and first interim dividend 2022 declared

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Combustible **Value Growth**



Step-Change in New Categories



A Simpler & **Smarter Company**





Accelerate Tomorrow's Leader

Q1 Key Sustainability Activities





Reducing the **HEALTH** impact of our business



Excellence in ENVIRONMENTAL management



Delivering a positive **SOCIAL** impact



Robust corporate

GOVERNANCE



Continued advocacy for regulated nicotine vapour market-place



Johor Bahru factory achieved Carbon Neutrality



All metrics relating to waste, water, energy and recycling ontrack



Continued support to vulnerable communities





100%
Compliance
internal
standards &
external
regulations

Annual
Report 2021
successfully
delivered

Sustained Efforts Required to Address the Tobacco Black Market



Supply Intervention



- Maintain Budget 2021 restrictions
- Focus enforcement on coastal smuggling
- Address tobacco black market syndicates

Demand Intervention



- Maintain excise rate moratorium
- Reduce price gaps of legal and black market

Regulatory Development on Vapour



Electronic Safety Standards on Device





New requirement takes effect From 3rd August 2022

Bill to be Tabled in Parliament

Khairy To Table Tobacco Bill In July, Wants Bipartisan Support

By CodeBlue | 17 March 2022

Regulatory framework for reduced-risk products must be well considered and not drive consumers to unregulated black-market



Other Regulatory Development

Ban on smoking and sale of tobacco products including vape to anyone born after 2005



Ban on display of tobacco products at point of sale and plain packaging



Government should prioritise its efforts to stop tobacco black market in the country to address smoking prevalence instead of introducing these new policies that may not work and lead to unintended consequences

Summary

Q1 '22 was impacted by the emergence of Omicron

Our brands continue to grow across strategic price segments

Continuous efforts required to address tobacco black market as criminal syndicates move to coastal smuggling

BAT urges risk proportionate regulations on vapour

BAT is cautiously optimistic for FY 2022



Q&A

