

Our purpose is to build a better tomorrow by reducing the health impact of our business

A BETTER TOMORROW[™]

QUARTER 3, 2022 PERFORMANCE

17th November 2022



Agenda

1 Q3 Performance Review

2 Business Updates



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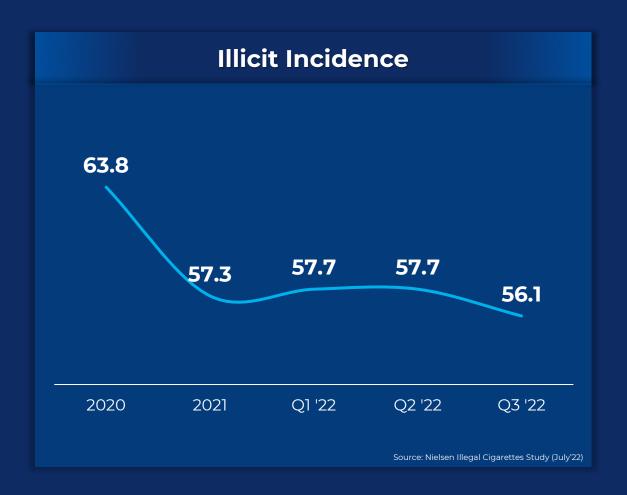




YTD Q3 '22 Business Performance – Highlights MALAYSIA 57.3_{ppt} +4.5% +3.1% -0.8_{ppt} Flat vs FY '21 vs. SPLY vs. SPLY vs. SPLY Illegal **Legal Domestic** Total **Share of Incidence** Volume Volume Market Industry BAT Steady YTD Performance with Strong Performance in Q3 Source: Illegal Cigarettes Study, CMTM Big 3 industry exchange, IPSOS Retail Audit Malaysia

Q3 '22 Business Performance – Illicit vs Legal







Q3 '22 Business Performance – BAT SoM





Share Stabilisation | Plans in Place for Share Gain in Q4

Q3 '22 Financial Performance – Highlights





+10%

vs Q3 '21 **Volume**



+9%

vs Q3 '21 **Revenue**



+8%

vs Q3 '21

Operating Profit

Solid Results with Volume Growth and Continuous Effort on Cost Optimisation Measures

YTD Q3 '22 Financial Performance – Highlights





Q3 Upside Contributes to Positive YTD Performance

Q4 '22 Dividend Proposal



	Q3 '22	Q3 '21	Var
Total BAT Volume (bn sticks)	0.95	0.86	+10%
Revenue (RM mn)	667	613	+9%
Operating Profit (RM mn)	116	108	+8%
Profit after tax (RM mn)	75	79	-4%
Earnings per share (sen)	26	28	-4%
Dividend (sen)	25 95% payout ratio	26 94% payout ratio	-4%



^{*} Based on last 3 quarters dividend paid out and third interim dividend 2022 declared (Share price is based on date of announcement)

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Refined Strategy for Sustainable Growth





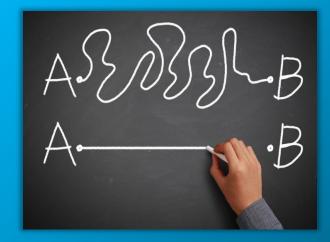














ESG Front and Center

Q3 Key Sustainability Activities





Reducing the **HEALTH** impact of our business



Excellence in ENVIRONMENTAL management



Delivering a positive **SOCIAL** impact



Robust corporate
GOVERNANCE



Continued advocacy for regulated nicotine vapour market-place



International Beach Cleanup Day (BATM Volunteerism)

All metrics relating to waste, water, energy and recycling on-track



Kick Started BATM's
Flagship Community
Investment Project
(Community Farm Gardens to
support food security among
B40 communities)



Integrity Week 2022



Platinum Silver and Most Influential People of OSH Excellence National Award

Regulatory Development



No tabling of Tobacco Bill in the recent Parliament session before the Parliament was dissolved



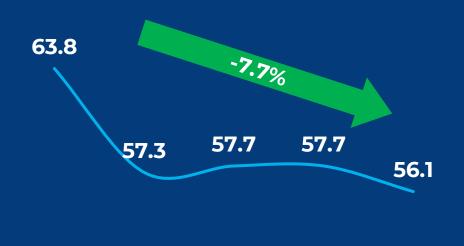


BAT Malaysia believes the new Government needs to **prioritise** its efforts to stop tobacco black market in the country and develop **appropriate regulatory framework** for reduced-risk products before introducing any additional controls on tobacco products

Government on the right track to tackle tobacco black market with new initiatives



Illicit incidence continues to decline



01 '22

02 '22

Key drivers of the reduction of illicit incidence:

Increased in inland seizures

2021

2020

- Restrictions introduced at Budget 2021
- Excise moratorium in 2021

Source: Nielsen Illegal Cigarettes Study

03 '22

Key initiatives required to further drive down the tobacco black market

batang rokok seludup



Kastam P.Pinang rampas 10.2 juta Kastam Johor rampas rokok seludup RM9.45 juta, terbesar tahun ini



- Focus enforcement on coastal smuggling
- Sustained efforts on inland seizures
- Maintain excise rate moratorium
- Reduce price gaps between legal and black market tobacco

New measures from Budget 2023 announcement



BAT Malaysia welcomes additional measures to address revenue leakages from cigarette smuggling



Additional measures announced:

- ✓ Special rewards scheme for enforcement to stop smuggling activities
- ✓ Enhanced controls at entry points for cigarettes including private jetties
- ✓ A Single Exit Point in the northern region for cigarettes

Re-tabling of Budget 2023 needs to maintain the measures against tobacco black market

Summary

Q3 '22 returned to normalcy following the reopening of the economy

Solid results with volume growth and cost optimisation measures

Our strategic brands continue to grow across Dunhill & VFM products

Decline in illegal incidence due to sustained intensified measures

Proposed Tobacco Bill now null and void with Parliament dissolved

Appropriate regulations needed for potentially reduced-risk products



Q&A

